

# CCDM councils

What is CCDM governance?

Safe Staffing & Healthy Workplaces Unit
April 2018

© Ministry of Health NZ 2017

#### Session outline



- What is CCDM?
- What is CCDM governance?
- Why have CCDM governance?
- Who needs to be involved?
- Stages of CCDM governance
- When does CCDM governance happen?
- How does CCDM governance occur?
- What's next?

### What is CCDM governance?



Permanent structure, processes and tools for achieving safe staffing and effectively caring for patients.





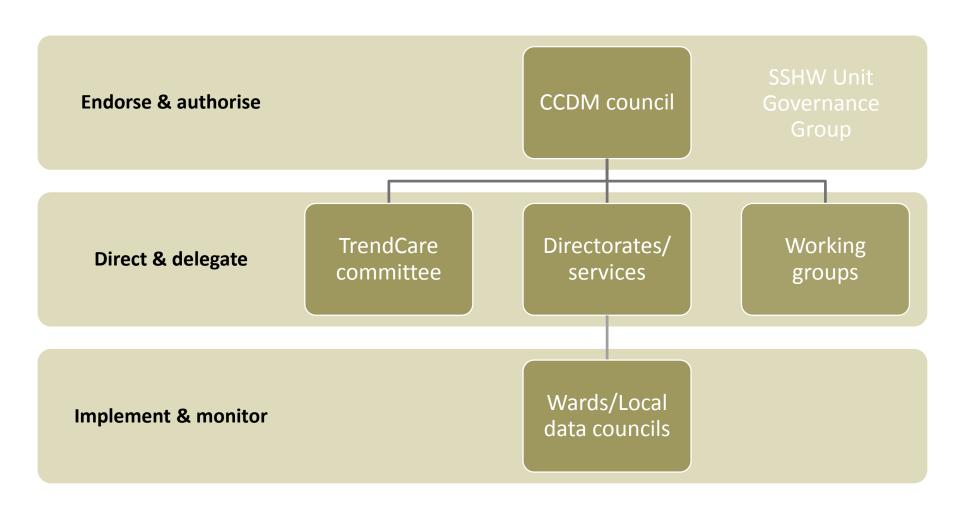






### What is the CCDM governance structure?

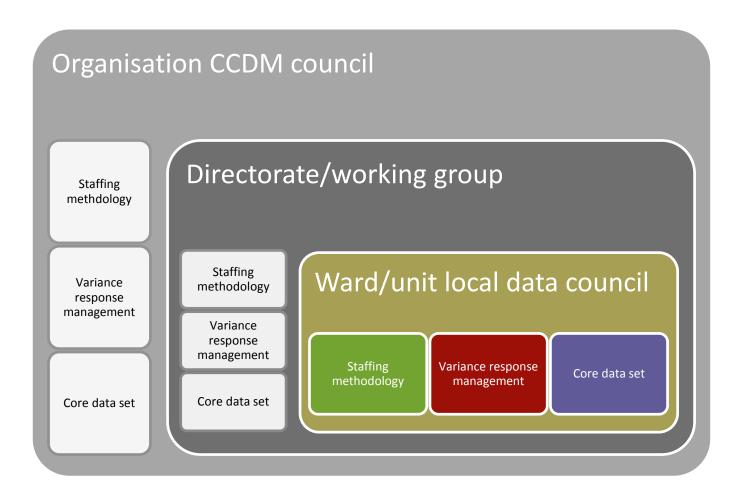




### What is CCDM governance?



Implementing the programme



### What is CCDM governance?



What it is	What it is not	
Joined up	Fire fighting	
Deliberate & focused	Last minute	
Working in partnership	Status quo	
Leadership	For the sake of peace	
Building capability	Write another policy	
High engagement, high performance	'Doing to' people/staff	
Innovation & continuous improvement	Re-inventing the wheel	
Joint decision making	Exclusive	
With you for you	A quick fix	

### Why have CCDM governance?



Staff staffing healthy workplaces Mechanism for accountability Decision making and direction Professional responsibility Continuous improvement Public accountability Provide leadership Staff engagement Good practise Joint problem solving **Action & monitoring** 



### The CCDM council endorse, authorise and includes:

- Chief Executive Officer (sponsor)
- Director of Nursing, health union (Co-chairs)
- Chief Operating Officer
- Representation from multi-disciplinary team
- TrendCare & CCDM Site Coordinator
- SSHW Unit
- Nursing leader, operations &/or service manager, clinical manager
- Others as required
  - Human resources, communications & management accountant





### The TrendCare committee direct, delegate and includes:

- Director of Nursing/Chief Operating Officer
- Health union
- Operations centre manager
- Duty nurse manager
- Representation from allied health
- TrendCare & CCDM Site Coordinator
- Nursing leader, operations &/or service manager, clinical managers





# The directorate/service direct, delegate and includes:

- Operations &/or service manager
- Nursing leader & clinical managers
- Health union
- Senior medical leader, junior medical representation
- Allied health
- Administration
- Others as required
  - TrendCare & CCDM Site Coordinator
  - Human resources, management accountant, business analyst





### The working group direct, delegate, implement, monitor and includes:

- Operations &/or service manager
- Nursing leader & clinical managers
- Health union
- TrendCare & CCDM Site Coordinator
- SSHW Unit
- Others as required
  - Human resources, management accountant, business analyst, IT





# The ward/local data council implement, monitor and includes:

- Ward/unit nurses and health care assistants
- Health union delegates and/or Organiser
- Ward medical and allied representatives
- Quality manager, data analyst, human resources
- Clinical manager
- Nursing leader and/or service manager
- Others as required:
  - TrendCare/CCDM coordinator
  - SSHW Unit



### Stages of CCDM governance



Stage 1	Stage 2	Stage 3	Stage 4	Stage 5
Pre-team climate	Foundational	Transitional	Operational	High performing
Learning what CCDM governance is and how it works	Establishing the structure and norms	Demonstrating progress	Joint leadership, improved performance	Full collaboration and measurable success

### When does CCDM governance happen?



- Every day, every week, every month, annually
- At every meeting (and in between)
  - Ward
  - Directorate/service
  - Operations
  - Between direct reports and manger
  - Quality
  - TrendCare committee
  - CCDM council

### How does CCDM governance occur?



- At all levels of the organisation
- Conducted through
  - Leadership
  - Aligning staff activities with the vision & strategy
  - Performance management
  - Assessments, planning, monitoring & reporting
  - Joint problem solving
  - Hardwiring
  - Meetings

### What's next?



- 1. Agree participants
- 2. Arrange meetings
- 3. Elect chair and agree terms of reference
- 4. Complete partnership assessment
- 5. Further training on tools & processes
- 6. Jointly agree overall workplan
- 7. Communicate, communicate, communicate

### Questions?



Look closely at the present you are constructing. It should look like the future you are dreaming.

—Alice Walker

Quality patient care.

Quality work
environment.

Best use of health
resources.

- CCDM